

Novartis

Country	Switzerland	
Meeting date	27 February 2015 10:00	
Meeting location	St. Jakobshalle, Basel (entrance Brüglingerstrasse/St. Jakobs-Strasse)	
Meeting type	Annual General Meeting	
Securities	ISIN CH0012005267, Telekurs 1200526	



Meeting Agenda

ltem	Proposal	Ethos voting position
1.	Approve annual report, financial statements and accounts	FOR
2.	Discharge board members and executive management	FOR
3.	Approve allocation of income and dividend	FOR
4.	Reduce share capital via cancellation of shares	FOR
5.	Amend articles of association: Implementation of the Minder ordinance	OPPOSE
6.	Votes on the remuneration of the board of directors and the executive management	
6.1	Binding prospective vote on the remuneration of the Board from 2015 AGM to 2016 AG	M FOR
6.2	Binding prospective vote on the total remuneration of the executive management for the financial year 2016	e OPPOSE
6.3	Advisory vote on the 2014 remuneration report	OPPOSE
7.	Elections to the board of directors	
7.1	Re-elect Dr. Jörg Reinhardt as board chairman	FOR
7.2	Re-elect Dr. Dimitri Azar	FOR
7.3	Re-elect Prof. Dr. Verena Briner	FOR
7.4	Re-elect Prof. Dr. oec. Srikant Datar	FOR
7.5	Re-elect Ms. Ann M. Fudge	FOR
7.6	Re-elect Mr. Pierre Landolt	FOR
7.7	Re-elect Dr. iur. Andreas von Planta	FOR
7.8	Re-elect Prof. Dr. Charles L. Sawyers	FOR
7.9	Re-elect Dr. Enrico Vanni	FOR
7.10	Re-elect Mr. William Winters	FOR
7.11	Elect Dr. Nancy C. Andrews	FOR
8.	Elections to the compensation committee	
8.1	Re-elect Prof. Dr. oec. Srikant Datar to the compensation committee	FOR
8.2	Re-elect Ms. Ann M. Fudge to the compensation committee	FOR
8.3	Re-elect Dr. Enrico Vanni to the compensation committee	FOR
8.4	Elect Mr. William Winters to the compensation committee	FOR
9.	Re-election of the auditors	FOR
10.	Re-election of the independent proxy	FOR
	Transact any other business	OPPOSE



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